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MESSAGE FROM BOARD CHAIR

RENO CAMERON

Niisaachewan Anishinabe Nation

Aaniin /Boozhoo Hello /Welcome

Kii'zhii'baa'binese n'digoo Adik dooodem Niisaachewan /Waabaaseemoong are my home communities.

Reno Cameron is my English name. I am a proud father of four beautiful daughters and one handsome son. I walk along side with my wife on this journey.

On behalf of the Board of Directors of Anishinaabe Abinoojii Family Service (AAFS), we are pleased to present the 2020/2021 Annual Report.

In Spring 2021, I was honored to be selected President of Anishinaabe Abinoojii Family Services. It has been a year of change and growth as a Board and Agency as we navigated through the uncharted territory of a pandemic. As a Board, we came together to carry out the Mandate of AAFS and direction provided by our Elders and Traditional Knowledge carriers to bring our children home. Each Board Member worked hard and always had the wellbeing of our children at the forefront. We continue to follow the guidance of our Four (4) Direction Elders and Elder's Council.

We would like to acknowledge the tremendous effort and commitment of the staff of AAFS in ensuring quality service and safety of our children and families. We recognize that it is not always easy to walk the fine line of blending mainstream social work practice with cultural expectations especially with the current pandemic. Miigwetch to you all for your perseverance and dedication to our Anishinaabe children and families.

Lastly, miigwetch to all the Board Members for your ongoing dedication to AAFS. I am proud to work alongside these 14 individuals who bring their own unique experiences and expertise to the table. Also, miigwetch to the Chiefs for advocating at the Provincial and Federal levels, to the previous Executive Director, Lawrence W Jourdain, and the Acting Executive, Director Dennis Petiquan, as they both demonstrate strong leadership for Anishinaabe Abinoonjii Family Services and the devolved agencies; Shawandaasowin Family Services, Kitapinoojiiminaanik Family Services and Wabaseemoong Child Welfare Authority.

As we move forward, let us continue with supporting one another in the work we do to build on the strength and resiliency of Anishinaabe children and families.

Miigwetch

Kii'zhii'baa'binese Reno Cameron President / Chair Board of AAFS

MESSAGE FROM ACTING EXECUTIVE DIRECTOR

DENNIS PETIQUAN

Wabauskang First Nation

As Acting Executive Director for Anishinaabe Abinoojii Family Services, I would like to welcome all to our Annual General Report. I anticipate a good day together.

This year was a quite a challenge and still is as we continue to work around the pandemic. It certainly created unique ways to provide services to our members. We provided services through various methods like telephone calls, video conferencing, and at times in very rare cases face to face meetings. Also, we provided support to our First Nations with funding to hire COVID Workers to work with their members. While we provided services to our members and staff, we ensured safe practices were followed per COVID standards issued from Ontario Ministry of Health.

This year we managed to develop new program units and strengthen the existing programs. The Strategic unit is quite busy working on the five-year strategic plan that was endorsed in January 2018 by the Chiefs. One example this unit is focusing their efforts on is to develop a language retention program for our staff and members we serve. Later sections of this report you will find description of other programs that provide key services to our members.

We continue to carry out the Elders Council endorsement of Customary Care and Custom Adoption as the only service provision for the Agency. We are participants on the Grand Council Treaty 3 Technical Team on further development of Abinoojii Inakonigewin.

The call for an organizational review by the Chiefs and Board is well underway. We may see a draft report by October or November this year. We continue to dialogue with Wauzhushk Onigum Nation on a capital project to house AAFS Offices.

I am very proud of the Agency and its staff, and the tremendous effort they put into their work which translates into positive services for our members we service. Child Welfare work is not an easy road for the Indigenous people of Treaty 3. I like to say thanks to all our helpers, our elders, our grandmother drum, Niobinasiik, our women's pipe and our feathers and bundles.

Dennis Petiquan Acting Executive Director

GOVERNANCE STRUCTURE

EXECUTIVE BOARD

The Executive board have been voted by the board members, they play an important part in Executive, Personnel, Services and Finance.

The following executive board members are

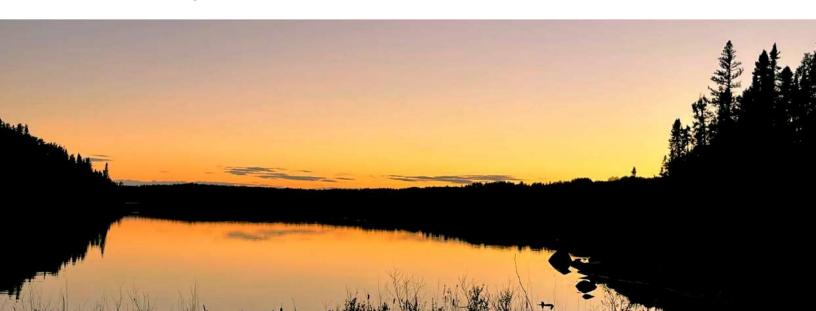
Reno Cameron-Chair Eleanor Skead-Vice Chair Julia Redsky- Treasurer Cindy Cameron- Member at Large

BOARD OF DIRECTORS

The board of directors play an important part in the operation of the organization, they meet quarterly and when needed. The board consists of 14 members from each community AAFS serves.

Here are the following board members as of March 2021.

Naotkamegwanning	Conrad Tom
Wabaseemoong Independent Nation	Cindy Cameron
Wauzhusk Onigum Nation	Eleanor Skead
Wabauskang First Nation	N/A
Iskatewizaagegan #39 Independent Nation	Jim Mandamin
Shoal Lake #40 First Nation	Julia Redsky
Wabigoon Lake Ojibway Nation	Leslie Gardner
Asubchoseewagong Netum Anishinabek	Maria Swain
Washagamis Bay First Nation	Ruth Paypom
Niisaachewan Anishinaabe Nation	Reno Cameron
Animikee WaZhing #37	Toni White
Migisi Sahgagigan First Nation	Trisha Kavanaugh
Obishkokaang	N/A
Northwest Angle #33	David Paul



GOVERNANCE STRUCTURE

AAFS ELDERS COUNCIL

The Elders Council consists of 28 Elders:

1 male and 1 female from each 14 communities AAFS serves. 4 directional Elders North, East, South and West.

All Elders have valuable input which help guide and provide direction on AAFS Strategic Plan. The Elders are called upon when needed to help make decisions in meetings.

Elders are present with all gathering, feasts, ceremonies and weekly office visits.



Elders meeting at Preventions new training location in Keewatin

4 DIRECTIONAL ELDERS

Brenda KokokopenaceNorth
Leslie Gardner East
Ida Skead South
Ron P McDonald West



Focusing on our future generations



MISSION STATEMENT, PHILOSOPHY & CULTURAL



"Our Mission is to protect Anishinaabe Abinoojii (Anishinaabe children) and to support the healing, wellbeing and strengthening of families through Abinoojii Inakonigewin, to achieve the preservation of families"

PHILOSOPHY

The philosophy of Anishinaabe Abinoojii Family Services is founded on the recognition of the importance of the Anishinaabe family system and the potential of the many traditional methods, strengths and resources within our communities to effect change in the quality and scope of our supportive social services.

In the context of services to children and families, we firmly believe that children are not the private property and sole responsibility of individual parents; in our culture children are a special gift, a sacred loan from the Creator to the parents, to their family and to our people as a whole. Therefore, our children are sacred and the responsibility for the care, protection and nurturing of our children extends to all Anishinaabe people in our tribal territory.

In March, 2018, our Elders Council, Giigidizhiminaanig, proclaimed and pronounced the programs and services provided by and extended by AAFS as the Customary Care Program including prevention, protection, alternative care and counselling services.

CULTURAL

In future, a proposed Anishinaabeh Kinna-a-ma-tee-ga-mig (teaching) lodge that includes accommodations, offices, winter teaching space, recreation/gym & exercise room, fireplace, kitchen, dining & living rooms, attach sweat lodge with washroom and dressing room in the back, and wigwams outside front including wa-gey-ne-gon (traditional longhouse teaching lodge). The goal is to teach our children from an early age and up, all year round. They will learn the Anishinaabeh way of life "key-zhay-yot-tiz-ze-yin" (represents 7 grandfathers in one word) and some contemporary. Program development is currently in process that is suitable for all ages including adults and caregivers. In addition, Anishinaabemowin (Ojibway language) will be implemented as much as possible.

As we all know, children can get bored, restless, and scared; therefore, we are creating programming that is fun while learning and healing. They are visual and comprises some participation. It is very important to create an inviting atmosphere to feel safe and comfortable.

Living the Anishinaabeh ways will eliminate all inter-generational social issues. It will empower our people as they begin to understand and practice their Anishinaabeh culture.

Other Plans

- ·Ojibway Language Dictionary (LOTW dialect)
- ·Gather history about communities
- ·Video Recording of Elder's Anishinaabeh Knowledge

If we don't teach our children the Anishinaabeh ways, we are not preserving what our Ancestors passed down to us. In fact, our Anishinabeh ways will be extinct/nonexistent within 40 or 50 years. Lets all learn, practice and pass it down.

DIRECTORS & MANAGEMENT

TOGETHER FOCUSING ON OUR CHILDREN AND COMMUNITIES

Executive Office

Dennis Petiquan - Acting Executive Director and Associate Director

Beverly Williamson - Director of Social Strategic Planning and Policy

Teresa Schramm - Social Planner

Alexandra Paul - Communications Officer

Anne Perrault - Executive Secretary

Finance, Administration & Human Resources

Bill Johnson - Acting Director of Finance and Administration

Dheeraj Sharma - Director of Finance and Administration

Tamara Murphy - Acting Manager of Human Resources

Wayne Morris - Finance Controller Todd Madison - Systems Manager

Cultural Services

Clarence White - Cultural Coordinator Joyce White - Cultural Services Specialist

Child Welfare Services

Sean Spencer - Director of Services
Carolyn Sinclair - Director of Services
Julie Pearson - Director of Quality Assurance
Doreen Parmeter - Resource Manager, Kenora and
Area Team

Michelle Francis - Assistant Resources Manager, Kenora and Area Team

Danielle Chartrand - Resource Manager, Dryden and Area Team

Roberta Cantin - Resource Manager, Intake and Assessment Team

Kyla Apland - Resource Manager, FASD Specialized Group Home and Dryden Staff Model Homes Rebecca Ferguson - Makwa Ganaatamaaget Mobile Crisis Program Coordinator

Sandy Carlson - Resource Manager, Alternative Care

Family Preservation & Prevention Services

Sylvia Pahpasay- Wapioke - Director of Services Preston Copenace - A/Resource Manager, West Robert Gardner - A/Resource Manager, East Randy White - Niigoni Resource Manager Bert Landon - Family Preservation Coordinator



Mino-Giizhigad - It is a nice day



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Report of the Independent Auditor on the Summary Financial Statements

To the Board of Directors of Anishinaabe Abinoojii Family Services

Opinion

The summary financial statements, which comprise the summary statement of financial position as at March 31, 2021, and the summary statement of operations and summary statement of changes in net assets (deficit) for the year then ended, and related notes, are derived from the audited financial statements of Anishinaabe Abinoojii Family Services [the Entity] for the year ended March 31, 2021.

In our opinion, the accompanying summary financial statements are a fair summary of the audited financial statements, in accordance with the criteria disclosed in Note 1.

Summary Financial Statements

The summary financial statements do not contain all the disclosure required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the Entity's audited financial statements and the auditor's report thereon. The summary financial statements and the audited financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial statements.

The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated September 22, 2021.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of the summary consolidated financial statements in accordance with the criteria disclosed in Note 1.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are a fair summary of the audited financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, Engagements to Report on Summary Financial Statements.

BDO Canada HP

Chartered Professional Accountants, Licensed Public Accountants

Kenora, Ontario September 22, 2021



As at March 31	2021	2020
Assets		
Current		
Cash	\$ 9,758,674	\$ 4,400,729
Accounts receivable	2,056,203	1,683,377
Prepaid expenses	8,978	47,069
	11,823,855	6,131,175
Capital Assets	1,913,809	1,782,846
	\$ 13,737,664	5 7,914,021
Current		z ic
	\$ 2,092,104 3,565,012 6,484,706	\$ 3,515,159 3,538,091 1,921,986
Current Accounts payable Government contributions repayable Deferred revenue	3,565,012	3,538,091
Government contributions repayable	3,565,012 6,484,706	3,538,091 1,921,986
Current Accounts payable Government contributions repayable Deferred revenue Net Assets (Deficit) Invested in capital assets	3,565,012 6,484,706 12,141,822 1,913,809	3,538,091 1,921,986 8,975,236 1,782,846



Anishinaabe Abinoojii Family Services Summary Statement of Operations

For the year ended March 31	2021	2020
Revenue		
Ministry of Children, Community and Social Services	\$ 25,170,970 \$	24,315,961
Indigenous Services Canada	9,104,300	6,568,012
Other	148,633	73,255
	34,423,903	30,957,228
Expenses		
Salaries and benefits	14,447,656	12,160,879
Travel	1,024,748	1,370,048
Training and recruitment	161,955	257,542
Building occupancy	1,238,308	1,324,493
Professional services - non-client	2,336,939	2,182,008
Program expense	1,109,655	704,709
Boarding home payments	9,588,887	9,910,568
Professional services - client	308,683	326,168
Client personal needs	834,919	799,365
Health and related	89,172	149,404
Financial assistance	452,960	114,447
Promotion and publicity	22,872	13,713
Admission prevention	88,614	262,024
Office administration	598,653	498,697
Miscellaneous	173,382	92,778
Capital and technology	858,921	3,003,440
Legal custody	49,680	48,576
	33,386,004	33,218,859
Expenditure recoveries and other	1,515,116	1,421,769
	31,870,888	31,797,090
Excess of revenue (expenditure) before amounts repayable	2,553,015	(839, 862)
Government contributions repayable	(26,921)	** **
Excess of revenue (expenditure) for the year	\$ 2,526,094 \$	(839, 862)

Anishinaabe Abinoojii Family Services Summary Statement of Changes in Net Assets (Deficit)

For the year ended March 31,	13495	nvested in apital Assets	ι	Inrestricted	Total 2021	Total 2020
Net assets (deficit), beginning of year	\$	1,782,846	\$	(2,844,061) \$	(1,061,215) \$	(410,695)
Excess of expenditure over revenue for the year		2		2,526,094	2,526,094	(839,862)
Capital asset additions		431,058		-	431,058	430,044
Amortization	-	(300,095)		-	(300,095)	(240,702)
		130,963		2,526,094	2,657,057	(650,520)

Anishinaabe Abinoojii Family Services Notes to Summary Financial Statements March 31, 2021

Note 1 - Summary Financial Statements

Management is responsible for the preparation of the summary financial statements. The summary financial statements are derived from the audited financial statements prepared in accordance with the financial reporting directives prescribed by the Ministry of Children, Community and Social Services, as at March 31, 2021 and for the year then ended.

The preparation of these financial statements requires management to determine the information that needs to be reflected so that they are consistent in all material respects with, or represent a fair summary of, the audited financial statements.

Management prepared these summary financial statements using the following criteria:

- a) The summary financial statements include the statement of financial position, the statement of operations and the statement of changes in net assets (deficit);
- b) Management determined that the statement of cash flows does not provide additional useful information and as such, has not included it as a part of the summary financial statements;
- c) Information in the summary financial statements agree with the related information in the complete audited financial statements including comparative information and all major subtotals and totals: and
- d) In all material respects, the summary financial statements contain the information necessary to avoid distorting or obscuring matters disclosed in the related complete audited financial statements, including significant accounting policies and notes thereto.

Copies of the March 31, 2021 audited financial statements are available upon request by contacting Anishinaabe Abinoojii Family Services.

Note 2 - Basis of Accounting

These financial statements have been prepared using Canadian public sector accounting standards for not-for-profit organizations as the underlying basis of accounting. In accordance with the financial reporting directives prescribed by the Ministry of Children, Community and Social Services, the Agency follows Canadian public sector accounting standards for not-for-profit organizations except for the following:

- a) Modified Accrual Basis these financial statements were prepared using the modified accrual basis of accounting. The modified accrual basis recognizes revenues as they become available and measurable within the 30 day period subsequent to year end; expenditures are recognized as they become incurred and measurable in the fiscal year and within a 30 day period subsequent to year end:
- b) Ontario Child Benefit Equivalent (OCBE) Funds OCBE funds are accounted for in accordance with Policy Directive CW 002-18. OCBE funds can only be used for expenditures articulated in the Directive (higher education achievement, higher degree of resiliency, social skills and relationship development, smoother transition to adulthood and eligible savings program payouts). The funds shall be accounted for separately from the Agency's child welfare and other operating funds, and unspent funds may be retained for use in a future year only for the purposes described in the Directive.
- c) Capital Asset Acquisitions capital asset acquisitions are recorded as expenditures in the year of purchase. Capital assets are also recorded in the Statement of Financial Position at cost with an offsetting entry to Net Assets Invested in Capital Assets. Amortization is charged against Net Assets Invested in Capital Assets and not as an expense in the Statement of Operations.
- d) Vacation Pay and Other Employee Benefits vacation pay expense and other employee benefits are not accrued and no liability is recorded in the financial statements until paid.

Note 3 - Commitments and Contingent Liabilities

- a) Vacation pay As at March 31, 2021, unrecorded vacation pay amounted to \$561,386 (2020 -\$435,862).
- b) Outstanding claims the Agency has legal claims and possible legal claims pending against it. The outcome of these claims is not yet determinable and as such, no amounts have been recorded in the accounts relating to these claims and possible claims.



SERVICES



The focus of AAFS has always been to provide services in a culturally congruent way. Customary Care is our predominant practice, involving families, communities, and extended families in the lives of their children at all times. We honour our children and families through our teaching and practices which include annual feasts and ceremonies.

The Services Committee continues to review policies and procedures to ensure that culturally relevant practices remain the focus. The Directors of Services are the staff resources for information.

Service programs include Intake and Assessment; Kenora and Dryden area Child, Family and Foster Care Services; After Hours; Alternative Care; Legal Service. Staff Training; Niigonikaapawiitang Nanadaamowin, Family Preservation and Prevention; and Wasay-naa-goot Dryden Specialized Group Home.

The following is an annual report summary as provided by various service departments within AAFS

Legal Services

Our Legal Services Coordinator Mary Ann Houle and Legal Services Clerk Joelle Redsky case conference with workers and teams in all aspects of court cases, repatriation cases, serious occurrences, and act as a liaison between staff and the Agency child welfare lawyer Darryl Buxton. They provide legal services presentations and Serious Occurrence support to clarify legal responsibilities within the Child, Youth and Family Services Act and Worker responsibility within the Agency.

Since January 2020 the Legal Services Department have been reviewing and developing training and process mapping to ensure the many requirements related to Privacy under Part X of the CYFSA are being met

Intake and Assessment

The Intake & Assessment Team, centralized at the Kenora office, provides assessment services for 11 of our 14 Treaty 3 communities in the Kenora district. The exceptions being that Shawendaasowin Child and Family Services in Naotkamegwanning First Nation provides services to their community and to Northwest Angle #33, and Tikinagan Child and Family Services provides services to Lac Seul First Nation, due to proximity. When a report is made to the agency that a child may be in need of protection, Intake Worker Ida Jamieson captures the information then forwards to Resource Manager Roberta Cantin who helps determine the type and plan for the service to be provided. I&A team members Tom Anderson, Serenity Nyberg, Cindy Taylor, and Justin Cederwall then ensure the safety and well-being of children. There are many resource partners, including Prevention and Preservation Services whom we may link families to receive support.

The team is tasked with providing service to multiple First Nations and transferred agencies which involves adhering to many different working protocols and practices.

After Hours/On-Call Services

AAFS On-Call Coordinator Maureen Thomas is responsible for scheduling workers, updating, and preparing documentation each week, compiling statistics, as well as hiring and training on-call workers. Our After-Hours service responds to all calls of concern for any child or family in our catchment area. When calls are received, we consult with and use resources available within our communities. AAFS covers calls for the Kenora and Dryden area as well as our surrounding First Nations. We coordinate and collaborate with Wabaseemoong Child Welfare Authority and Kitapinoonjiiminaanik Family Services to provide services to Wabaseemoong and Grassy Narrows, and with Shawendaasowin Child and Family Services in Naotkamegwanning to provide services to their community and Northwest Angle #33 First Nation.

Each on-call shift consists of 13 workers and includes an On-Call Supervisor, 2 Kenora frontline workers, frontline workers in Dryden, Wabaseemoong, Grassy Narrows, Naotkamegwanning and Animakee Wa Zhing #37 Windego Island, 3 retainers in Kenora and retainers in Dryden and Wabaseemoong.

SERVICES

Training

Staff trainers Celina Blackhawk and Denise Henry coordinate webinars and workshops as well as providing or assisting with in house sessions for our staff in the following areas: New Worker Training and Orientation; Serious Occurrence reporting; After Hours/On-Call; Non-Violent Crisis Intervention; CYFSA overview and legislative updates; and the development of other Child Welfare specific.

Continued agency priorities include Cultural Competency, Customary Care and Custom Adoption, Prevention, Preservation and Youth Services, Heart and Spirit and the Indigenous New Worker Training Program.

They also play an active role as an agency resource coordinating and participating in activities such as Cultural Camps, Team retreats and Interagency events.

Kenora Area Service Team

The Kenora service team provide child, family, and alternative care services for 6 First Nations and their members in the Kenora area. Resource Manager Doreen Parmeter, along with Assistant Resource Manager Michelle Francis, supervise the team. Jennifer Skead, Anna Redsky and Devyn Parmeter support and advocate for our children in care. Helena Fisher, Beatrice Angeconeb and Louann Windego assist and encourage our families. Diane Windego recruits and maintains alternative care homes, while Henry Kejick and Michelle Beaucage provide case aide and program secretary support respectively.

The team participates in community events and completes case reviews with Prevention, Family Service Committees and/or other community representatives on a regular basis.

Like I&A, the team is required to follow varying community practices, initiatives, and structures in working with its members and leadership.

Alternative Care Program

Resource Manager of Alternative Care Sandy Carlson manages one Education Liaison worker Shelley Kardal and four Alternative Care workers Kathy Jack, Elizabeth Visser and April Assin

The Alternative Care workers manage and provide support to our Alternative Care homes within the Kenora area. They are responsible for caregiver recruitment, home studies and maintaining Ministry requirements as it applies to yearly audits and licensing.

The workers work collaboratively with the Child in Care Workers, Family Service Workers, Intake and Assessment and other collaterals. The team provide training opportunities to their caregivers where required to meet the needs of the children in care. In addition, the alternative care team for AAFS provides community engagements for recruitment. The Alternative Care workers provides encouragement of children and their caregivers to attend ceremonies, cultural events, and the children's community of origin events.



AAFS Staff holds a feather for each of the 14 communities AAFS serves and Niiobenisiik who is here to help the children

SERVICES

MAKWA Ganaatamaaget Mobile Crisis Program

MAKWA Mobile Crisis Coordinator Rebecca Ferguson manages the Mobile Crisis unit.

The mobile crisis team works with high-risk youth that go missing, AWOL. The MAKWA team work closely work with our high-risk youth that require our teams to search and rescue our most vulnerable youth.

Its is an essential service that provides support to our high-risk youth and their vulnerabilities.

The program works closely and in collaboration with Ontario Provincial Police, Kenora Chief's Advisory, and our Treaty #3 Police.



Staff Modelled Homes

April Assin Alternative Care Worker is responsible for the management of our Staff Modeled Homes. This position requires that they complete all staff schedules, maintain an AOHR schedule, ensure Ministry compliance in meeting fire and safety, menu's and maintaining the physical home itself. In addition, the workers collaboratively work with the Child in Care Workers to ensure that the children's needs are being met regarding safety, skill building, education, culture, identity characteristics, community, and family. The Alternative Care worker will also encourage staff to build meaningful relationships with the children in the home so that the children can feel safe and supported. It is important for good rapport with staff engagement and is paramount to managing this vital program by ensuring quality services to our Children in Care. Programming revolves around social outings, field trips, ceremonies, and other cultural events.

Education

Shelley Kardal Education Liaison is responsible for working with Child in Care Workers and the schools to make sure that each child is on an educational path to success. This is done by having regular meetings with school administration and the children's teachers exclusively to discuss the Students Success Plan. These plans identify students' strengths, current situations, diagnoses and areas of importance. The schools and our program will then meet specific needs in each student. Children with a higher level of need will also have their caregivers, parents or Alternative Care workers present where applicable so that they can help develop the plan. Also, this program helps Children who are aging out access tools required for higher education such as laptops, phones, or applicable bursaries. The Education Liaison also identifies children that will need extra support after they age out and make necessary recommendations to caregivers or youth in transition workers. This worker creates vital links between Anishinaabe Abinoojii Family Services and the School Boards to make sure our children are receiving the best education to make them successful in life.



SERVICES

Wasay-naa-goot Specialized FASD Group Home Program and the Dryden Staff Model Home

Residence Manager Kyla Apland manages the Residential Youth workers and Casual Workers for the Dryden Wasay-naa-goot Specialized FASD Group Home Program and the Dryden Staff Model Home.

Our Residential Youth Workers and Casual Workers provide safety, health, and well-being of the residents of the home. They apply individual programming for youth as directed by their plans of care, ensuring culture, identity characteristics, culture, families, and community. Also initiating individual behaviour management plans, safety plans, and directions are provided by our Residential Manager. Training is provided to all staff working with youth with FASD. The team manages disruptive behaviour and high-risk tendencies. It also encourages positive behaviours in accordance with agency and group home policies and procedures, agency training, individual plans of care, behaviour management plans and safety plans. The FASD Specialized Group Home must meet Ministry guidelines and regulations within the CYFSA and provincial standards.

Kyla also manages and is responsible for the management of our Staff Modeled Home in Dryden. The position requires a completion all staff schedules, ensure Ministry compliance in meeting fire and safety, menu's and maintaining the physical home itself. In addition, the workers collaboratively work with the Child in Care Workers to ensure that the children's needs are being met regarding safety, skill building, education, culture, identity characteristics, community, and family. The Residential Care workers and the Child in Care workers will also encourage staff to build meaningful relationships with the children in the home so that the children can feel safe and supported. It is important for good rapport with staff engagement and is paramount to managing this vital program by ensuring quality services to our Children in Care. Programming revolves around social outings, fields trips, ceremonies, and other cultural events.

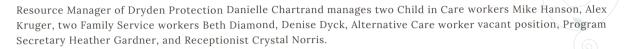




AAFS held a graduating ceremony for the 2021 graduates, here are the AAFS staff who assisted in the beautiful ceremony.

SERVICES

Dryden Protection Program



The Child in Care workers work with the children in care and provide advocacy for children whether it be for education, recreation, health, and planning for positive initiatives in children's plans of care. Working towards goals and objectives. Encouraging child's identity, culture, community, and family.

Duties and responsibilities of a Child in Care worker are to work with the child, provides case management and maintains Ministry standards. The worker implements plans of care, complete private visits, home visits, review rights & responsibilities, completes CCSY Agreements, youth care plans, legal agreements, placements, completes referrals for assessments-speech, telepsychology, medical, FASD, developmental etc. Ensures all medical, dental, and optical information is updated on an annual basis are entered, attends school meetings, works closely with the alternative care workers to provide support to children.

The Family Service workers work with the family to identify areas that need family support and reasons why a child came into care. It could be related to alcohol, drugs, physical, sexual harm by commission, harm by omission, emotional harm, abandonment, separation, and caregiver capacity.

Developing a service plan with the parents to identify areas of concerns relating to children coming into care. Working towards family support, advocacy and making referrals to resources. Ensuring parents are part of the process of the goals and objectives within the service plans and reunification.

Duties and responsibilities for the Family Services workers include Family Support, Advocacy, Referrals and Service Planning for families.

The Alternative Care worker manages and provides support to our Alternative Care homes within the Dryden area. The worker is responsible for caregiver recruitment, home studies and maintaining Ministry requirements as it applies to yearly audits and licensing.

The worker works collaboratively with the Child in Care Workers, Family Service Workers, Investigation and Assessment and other collaterals. The Alternative Care worker provides encouragement of children and their caregivers to attend ceremonies, cultural events, and the children's community of origin events.



Every Child Matters



"Our Mission is to protect Anishinaabe Abinoojii (Anishinaabe children) and to support the healing, wellbeing, and strengthening of families through Abinoojii Inakonigewin, to achieve the preservation of families"

"Our primary goal is to keep families together"

Family Preservation

SERVICES

How Family Preservation works, each family is assigned to a Family Preservation Worker. The worker then meets with the family and together they determine the needs and what supports can be brought in to support and assist the family to stay together.

Timelines and hours of direct involvement will vary from family to family however, families will generally be involved with Family Preservation for any length of time depending on the family's progress in the program. The program is aimed to work with the family primarily in the home and working with all members of the family, children, youth and parents.

We do have a family preservation manual to guide our family preservation workers in their work with families. We have yet to seek guidance and recommendations from the elders for Family Preservation to have an Anishinaabe name as well as a logo.

We now have recruited a full-time cultural coordinator for the family preservation program. We have 8 full time Family Preservation Workers 4 in Dryden 4 in Kenora, 2 admin assistants 1 in Kenora and 1 Dryden.

Niigonikaapaawiitang Nanadamowin Program (putting the people first when helping)

Will foster cultural awareness through active participation in an inductive learning process, gaining an understanding of historical trauma and impacts of oppression and how these are related to the current issues related to Native Child Welfare Services and Children's Mental Health."

The Niigoni program delivers Anishinaabe practices but also respects the mainstream techniques. Respects any belief system. Niigoni Program includes caregivers and family members.

We currently have 2 fulltime Niigoni Counsellors with 1 vacant position, we have 1 Resource Manager. We will be looking at recruiting for 4 more Niigoni Counsellors, 2 will be stationed out of the Dryden office to service the East communities and 5 will be stationed in Kenora to service all the communities in the local area. We have expanded our services to the age of 18. Our counselors are travelling to communities to provide counselling services to the people we serve. Our program consists of 7 counselors 2 in Dryden and 5 In Kenora, 1 admin assistant and 1 Resource Manager. Our Niigoni program now has a psychotherapist on board who sees youth and families every other Wednesday in Kenora and in Dryden. We do now have a practice guide in place for our Niigoni Counsellors.

Cultural Camp

We have not had a cultural camp since summer 2019 due to the pandemic. We are however planning one for fall details to follow.

SERVICES

Youth in Transition

Our Youth in Transition Program, can assist in getting resources for youth in the following areas:

- Education resources
- Life skills, budgeting, home care etc
- · Employment skills
- · Health and mental health resources
- · Housing applications

We currently have 4 Support Workers 2 in Dryden and 2 in Kenora

Prevention Programs

Anishinaabe Abinoojii Family Services currently provides services to Eagle Lake, Wabigoon, Shoal Lake 40, , NWA 37 and Wauzhushk Onigum Nation. The other prevention programs are fully transferred agencies. Our communities consist of 6 Senior prevention workers and 6 prevention workers. The prevention programs focus on the 3 pillars: Primary, Secondary and Tertiary levels of programming.

Prevention Community, Education and Awareness Programs

Community education services will be used to prevent problems from occurring in the community at primary, secondary and tertiary levels

 $\label{lem:primary services} Primary\ services; children/youth, community\ social\ activities,\ educational\ workshops,\ fun\ activities\ that\ encourage\ working\ together$

Secondary services; one on one family support/counselling, support for families through group activities, referrals for services from other service providers, resource coordination for families.

Tertiary levels; crisis support services, referrals and advocacy, resource coordination for individuals and families

Bii-Zin-Da-De-Dah (listening to one another)

We are planning a partnership with KCA to revitalize Bizin Program. BII-ZIN-DA-DE-DAH is the Anishinaabe version of the program, which translates to 'Listening to One Another'. It encourages positive family communication skills and strengthens bonds between generations. The sessions promote a comprehensive vision of positive mental health in which wellbeing is achieved and maintained through a supportive, strengths-based approach. The 14 sessions aim to help youth and adults become more resilient and self-confident, take pride in their identities, and feel connected to the land and to their communities. Throughout this program we will talk about Minobimaadiziwin "A Good Way of Life" and what that means to Anishinaabe people. We will assist program participants to discover and strengthen their cultural identities and to promote community wellness through the teachings and practices of traditional Anishinaabe ways.

COVID-19 Response Program

Our proposal was approved for 2020–21 and now 2021-22 for our tribal communities which is NWA#37, Shoal Lake 40, Wauzhushk Onigum, Washagamis Bay, Eagle Lake, Wabigoon Lake for 1 full time and 1 part time workers. These workers are responsible to complete wellness checks on families and elders to ensure everyone is safe and healthy during the pandemic. We offer services for emergency food, hygiene supplies, baby and hygiene needs, cleaning supplies and activity projects for children and youth. Our COVID-19 workers are also partnering with our prevention workers with activities in their communities.



SERVICES

Quality Assurance

The Quality Assurance Team was reinstituted April 2019 and consists of a Director, Statistician and two Quality Assurance Workers.

The QA Team promotes a client-centered service delivery system, supports accountability and informed decision-making, and measures and reports on compliance with legislative standards, regulations and First Nation mandates.

To achieve this, we continue to provide technical and support services to the All-Agency, (AAFS and Transfer Agencies) Services Teams in areas such as, but not limited to:

Team Activities:

- Oversight of the Frontline Case Management operating systems;
- Frontline Data Entry training;
- Frontline Case Management data support;
- Caregiver Boarding Home payments including 1-time COVID Relief payments;
- Statistics and Reports including service volumes and caseloads, Service Performance Indicators data verification, Transitional Aged Youth roster, Child Welfare Quarterly Reports and Budget submissions;
- Regular on-going case file audits and recordings reminder snapshots;
- Lead of the annual Children in Extended Society Care (CESC) Review;
- · Co-lead of the annual Foster Care Licensing (FCL) Review; and
- Lead of the CESC and Standards Quality Improvement Plans (QIPs) Reports;

With implementation of the internal Work from Home Directive in March 2020, resulting from the COVID-19 pandemic restrictions, we continue to work from home, are self-sufficient to work from home and attend the office only as required. Some minor challenges with the COVID-19 restrictions include Data Entry training sessions held virtually via Microsoft Teams and in smaller groups or even one-to-one as required. In-person training is preferred, however virtual has been adequate in the circumstance. Submissions of the Standards QIP Report and the CESC QIP Final Report were suspended during the year due to COVID-19 restrictions, however picking up again in this next fiscal year.

All-Agency File Reviews Compliance Results:

We're very pleased to report, as shown below that compliance results for both MCCSS annual Reviews are trending upwards. We extend our Congratulations to the Services Teams and say chi miigwech for this commitment to our children, youth and caregivers!

CESC F	Trend	
2019	2020	Trend
54%	64%	7

Foster Care Licensing Review			Trend	
Category	2019	2020	rend	
Child File Review	88%	94%	7	
Caregiver File Review	76%	89%	7	
Child Interview	*	95%		
Caregiver Interview	*	86%		
Worker Interview	*	89%		

^{*} data not available

SERVICES

Social Strategic Planning and Policy Department

Strategic Planning is an organization management activity that is used to set priorities, focus energy and resources, strengthen operations, ensure that employees and stakeholders are working toward common goals. The SSPP Department is for the 14 First Nations within AAFS catchment area. With a disciplined effort, we will produce fundamental decisions and actions that shape and guide AAFS and the communities with a focus on the future

We know that our communities have a wide range of partnerships to address challenges, greater community knowledge and as a whole, understanding is gained. As a result, strong relationships are formed and solutions can be realized.

Social Analysis involves community and government groups and organizations working together in collaboration to address critical social issues facing a community. Social planning has been referred as community development or community social planning. Changes to FNCFS and how it impacts communities also involves social planning. Communities that effectively undertake these processes help to build healthier communities. Social planning is defined as 'a local, democratic system for setting priorities.'

The SSPP Department will engage in social planning, research and will perform activities such as providing support (program initiatives, proposal writing, policy writing) and communication.

Policy Analysis is an important role to define and outline goals of a proposed policy. It assists by identifying similarities and differences in expected outcomes and estimated costs with competing alternative policies. Public policy are designed to solve current and future problem—therefore, attempts to forecast future needs based on past and present conditions.

Policy outcomes can be profound and impactful in Anishinaabe communities who do not have the resources or the personnel to review and analyze policies. It will be difficult to determine if the policy will result in desired change or if other factors can induce cause and effect.

Communications is a means to connecting people, places and programs. It is a key function in business management. An organization cannot operate without communication between levels, departments, employees and stakeholders.

Overall responsibility is for all aspects of communications, media, publications, website management and marketing initiatives. Building and maintaining brand recognition of AAFS such as conveying key messaging and information in a consistent and effective manner to audiences at the national, provincial and local level—including our communities.

Communications helps AAFS to broadcast its progress on FNCFS developments and maintain connections and inform communities about the federal transformation and provincial modernization efforts.

Themes of Social, Strategic Planning and Policy Department

- Multi-year planning and service integration
- · Strategic Planning and activities
- Distinct needs and circumstances for families, youth and children
- Historical, geographical and cultural needs of families and their children
- · Community relations, participation and inclusion
- Communicate, report and inform communities regarding First Nation Child and Family Services (FNCFS) changes
- Up-to-date communications
- · Active involvement in FNCFS changes, policy analysis and solutions

SERVICES

Social Strategic Planning and Policy Department

Statement of Need

- To create healthier communities
- Improve environments of our communities' children, youth, parents and families
- Jordan's Principle and Canadian Human Rights Tribunal orders ushered in new sources of funding for children, youth and their families.
- · Federal and provincial governments have initiated major changes to child and family services
- Federal Act: Respecting First Nations, Inuit and Metis Children, Youth and Families (2020) also known as Bill C-92—adds another dimension in the practice of child and family services and funding allocations.
- · Ontario Government announced the Modernization and Redesign of child and family services (2020)

All of these changes will leave indigenous communities in a disadvantageous position to participate in planning that requires focused coordination, concentrated planning, intensive policy analysis and centred communication.

Outcomes

AAFS' response to identified needs and priorities within communities

Service delivery will be coordinated with other service providers to achieve expected outcomes

Plans will assist in the integration of prevention services that AAFS and/or the community services are delivering to families and their children.

SSPP will engage the 14 communities in strategic and social planning

2 Documents have been completed and further work needs to be addressed: 2018-2023 Strategic Plan and Multi-Year Plan 2019.

Data Collection/Evaluate

Number of leadership endorsements, number of community visits, number of communities engaged, number of planning sessions held, number of participants per community, number of community education sessions, number of policies, guides, guidelines, laws and documents analyzed and reviewed, number of communication channels used, number of social group sessions, number of ceremonial activities held, number of reports completed. SSPP always re-evaluate AAFS' current Strategic Plan and Multi-Year Plan.

Collaborations

14 Communities and Committees within AAFS catchment

AAFS Board and Committees

Tribal Organizations (GCT#3, KCA, KRR, Weechi-it-te-Win)

Chiefs and Councils

OPP & Treaty #3 Police

Community Prevention Programs and other social and health programs within AAFS catchment

Kenora District Services Board

Transferred Agencies: Kitapinoojiiminaanik Family Services and Shawendaasowin Family Services

Activities and Events

Weekly team meetings Spring

Newsletter

Monthly Directors meetings Youth

Council, OTF/YOF

Executive Committee meetings

Contingency Plan

WCWA Transition

AAFS Spring Ceremony

KCA: Youth and Homelessness Ceremony to remember the 215

children remains/media release

COO: MMIWG Consultation

PASP

NIDP BBQ

Abinoojii Inakonigewin

Bill C-92

Lac Seul Bill C-92 Consultation

Kikendasowin Proposal

Two Drum Ceremony

Lac Seul's Bring our Children Home

Gathering

Orange T-shirts: September 30th



SERVICES

IT Department

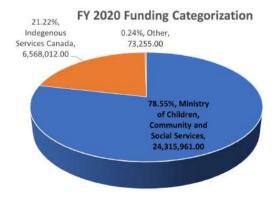
IT department did a tremendous job in last fiscal year to make sure while going through the pandemic and staff working from home, that everyone has the resources/technology to work from home without any issues.

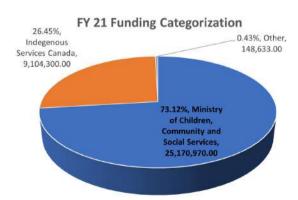
- Worked to transition data for WCWA from AAFS servers.
- Implemented system like Zoom for Board virtual meetings and other senior Management Virtual meetings.
- Added additional layer of security for backups of servers.
- Added Dual Authorization system for emails system to reduce risk of spams.
- Implemented Jabber system for phone systems, which allow staff to take phones calls on their computers or laptop devices.
- Implemented cloud-managed PC policies for remote working
- · Acquired and deployed 116 mobile devices (laptops, surface pros), and 24 new desktop workstation



Finance Department

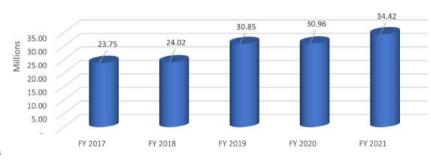
Finance department remained busy during the fiscal year. Team worked on creative ways to make sure everything is paid on time, while at times most of employees working from home. Finance department is responsible for making sure AAFS remains on the Budget for various programs we have, update the senior management team on trend and take corrective actions. Finance department also regularly reports to Ministry and other stake holders on financials and key indicators on financials side.





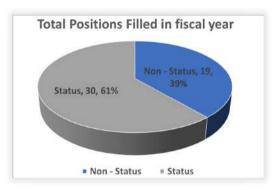
SERVICES

Combined Funding by Fiscal Year



HR Department

It was busy during the fiscal year i.e., 1st Apr 2020 till 31st March 2021, during the fiscal year HR worked on 49 different positions for Hiring vs 37 new hiring's done in FY 20. In terms for new people Hired during the year it would be 42 new people, some staff moved during the year from one position to Another.

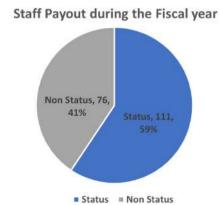


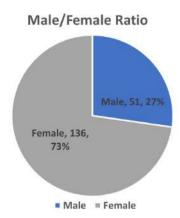
HR Payroll and Pay Stats

During the fiscal year i.e. 1st Apr 2020 till 31st March 2021 AAFS paid 187 staff members and during the fiscal year AAFS paid average of 137.89 staff payroll in each pay period.

Categorization by Male or Female on Total Staff (if they get even one payout)

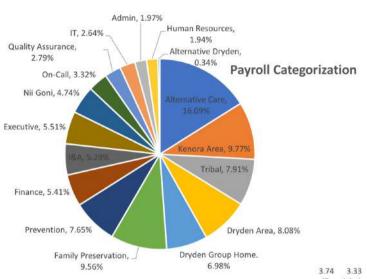
During the fiscal year AAFS paid 51 Males i.e., 27.27% and female 136 i.e., 72.73%. Both ratios are consistent with average of each pay period.



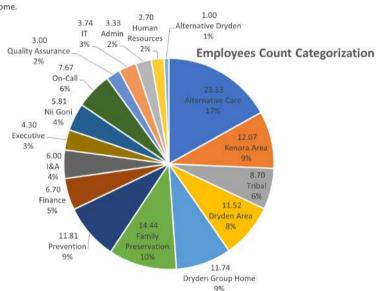


AGENCY STATISTICS

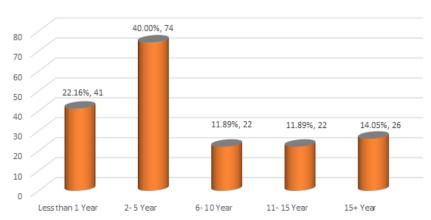
HUMAN RESOURCES & PAYROLL







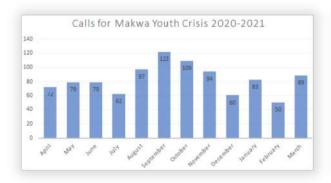
Years Of Services with AAFS

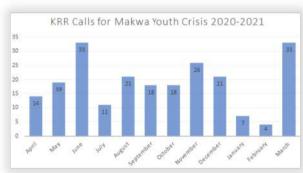


AGENCY STATISTICS

FAMILY SERVICES & PREVENTION

	No. as of March 31/21
Children in Care	210
Temporary Care Agreement	15
Customary Care Agreement	144
Temporary Care & Custody of Agency	5
Extended Society Care w/Access (formerly Crown Wardship)	13
CYSA (Voluntary Youth Service Agreement)	4
Stay Home for School	1
CCSY (Continued Care & Support for Youth - agre 18-21)	28
Alternative Care Homes	75
Approved A/C homes	64
AOH Staff Model Homes	10
AOH Live-in Model Homes	1
	No. for the Year
	Apr.1/20 - Mar. 31/21
After Hours/On-Call Contacts	2550
Serious Occurrence Reports	66
Staff Trained	354
Children discharged	66
Inquiries, Brief Services, Assistance	255
New Investigations	176
Investigations on Open Files	110
Open Protection Files (at March 31/21)	168



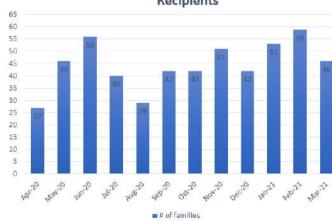


AGENCY STATISTICS

FAMILY PRESERVATION & PREVENTION



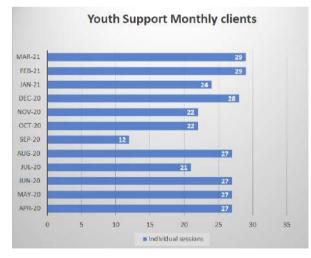
Family Preservation Monthly Service Recipients



Reasons for All Service

- Loss & Grief
- Natural causes
- Suicide
- Family support
- Life skills
- Mental health
- School
- Suicidal ideations
- Parenting issues
- Alcohol abuse
- Housing issues
- Assistance with moving costs
- Violent/aggressive behavior
- FASD
- Aging out of care
- Education
- Dietary Issues

- Depression
- Harm reduction strategies
- Poverty
- Cultural teachings/support
- Client support/advocacy
- Support in budgeting
- · Family support
- · Education in meal planning
- Trauma
- Mentoring
- · Coordinating with other services
- · Unhealthy home environment
- Life skills
- · Personal identity





CONTINUED YEARS OF SERVICE

CELEBRATING FIFTEEN PLUS YEARS

Anna Beaulne
Anna Redsky
Anne Perrault
Chris Cardy
Cynthia Peloquin
Dennis Petiquan
Doreen Parmeter
Glenda Ross
Harriet Shabequay
Ida Jamieson
Jody Grant
Julie Pearson
Lorraine Powassin

Magi Skead
Mary Ann Houle
Maureen Thomas
Michelle Francis
Pamela Gillman
Patricia Lands
Roberta Cantin
Sandy Carlson
Sean Spencer
Serenity Nyberg
Tom Anderson
Vanessa Skead
Virginia Chicago

CELEBRATING TEN PLUS YEARS

Amy Greene
Beatrice Angeconeb
Bernard Benoit
Celina Blackhawk
Clarence White
Danielle Chartrand
Denise Henry
Diane Windego
Doug Howard
Evelyn Hrabec
Frank Mcdonald

Helena Fisher
Jacalyn Diamond
Jennifer Skead
Kathy Jack
Ladean Johnson
Preston Copenace
Todd Madison
April Assin
Elaine White
Devyn Nicholson Parmeter

CELEBRATING FIVE YEARS

Arlene Leduc Cindy Taylor Colleen Knipping Jeri Lynn Hron Jhanick Allard Treena Martin

SHAWENDAASOWIN







Prevention and Protection Chief Howard Kabestra 1008 Baibombeh Road Pawitik, ON P0X1L0 Phone (807)226-2844 Fax (807)226-2845

Shawendaawsowin Child and Family Services provides Protection, Prevention, Preservation, Investigation & Assessment and Caregiver Services to the members of Naotkamegwanning First Nation. Shawendaawsowin also provides Protection Services to our neighboring Community Northwest Angle #33 (Dog Paw/Angle Inlet). Additionally, after hour services is provided to Naotkamegwanning, Northwest Angle #33 & #37.

SCFS has continued to flourish throughout the Pandemic and prevention services was able to complete the build of the community center and look forward to its grand opening September 2021. Prevention has been active in the community assisting with things to keep families busy during COVID shutdowns. Drive through BBQs for Mother's and Father's Day, family day, beach day when all could be together. Collaboration with Baibombeh School, Heath and other community organizations has been rich allowing events such as the canoe challenge, Iron man, closest to the tee, and weekly baseball, volleyball.

We were unable to conduct our annual cultural camp during Covid shutdowns but have continued the plans and look forward to holding it in Fall of 2021.

Protection workers continue to work diligently with families to preserve the family unit and have been successful supporting the majority of our family cases to stay at home. When children must be brought into care these protection workers have been able to keep all children in customary care, there are currently no protection applications with the courts or children who are extended society wards (former Crown Wards).

Spring brought about a few changes in staff and training has been the key focus for these new employees. 97% of SCFS employees are members of Naotkamegwanning First Nation.

We look forward to the next year keeping our focus on prevention and preservation with the approval of a Jordan's Principle Service Navigator and funding towards capacity building for our child care law. This is a great time of change and with lesser restrictions of COVID we look forward to continuing this momentum for our children and families.

KITAPINOONJIIMINAANIK FAMILY SERVICES



"Our mission is to protect children and to heal and strengthen families, is a way that honours the customs, values and traditions of our people"

"Our Family Preservation team has been out together to work with out youth, families, and Elders to strengthen family and community unity in a safe, specific, interactive, ongoing and wholistic process. It is our philosophy that it is best for our children to be raised in their own families, in their own communities, within their own culture"

Our Jordan's Principal Program

Youth Healing Services / Preservation Services:

The youth and families have taken a huge interest in their cultural & traditional and Land base teachings. Both teams have been working very hard to provide services to the community and within the urban area.

Cultural / Traditional Healing & Land base teachings:

Wellness and cultures are about being in balance and harmony. Their wellness focuses on their strengths rather than weaknesses. It is important that their traditional way of like focuses on the holistic approaches that focus on the connection with family, community, spirituality, and nature. Traditional way of like and healing may include: Ceremonies, songs, stories, attending powwow, dancing, prayers, traditional medicines such as using the sacred remedies such as tobacco, cedar, sweetgrass, sage and many more.

Connections to Elders, Traditional Healers, Advisors, Medicine people and other helpers hunting, rapping, shelter making, beading, ribbon skirt making, hand drum making, rattles, moccasin making, fire making, gill netting, rabbit snaring, teaching lodge and shelter building, berry picking, medicine picking, virtual fishing derbies, nature walks, visiting historical sites etc.

Recreational Activities:

Beach days, canoeing safety, paddle boarding, kayaking, Community BBQ's etc.

Mental Health Services:

There are a variety of services available within Youth Healing and Preservation Services and it's about healing the mind, emotions, body, spirit, and reconnecting within yourself.

Services include mental health counselling, traditional healing, and youth empowerment. Some are referred to our programs and some don't need a referral

Our vision is guided through our sacred teachings:

- Bravery/Courage
- Wisdom
- Respect
- Truth
- Honesty
- Love
- Humility

AAFS OFFICE LOCATIONS

Head Office (Executive, Finance, Human Resources & Administration)

Wauzhushk Onigum Nation Kenora, Ontario P9N 3X7 Phone: 807-548-1099

Fax: 807-548-1345

Protection Services

20 Main Street South Kenora, Ontario P9N 1S7 Phone: 807-548-6224

Fax: 807-468-6643

Niigonikaapaawiitang Nanadamowin, Family Preservation & Prevention.

Wauzhushk Onigum Nation Kenora, Ontario P9N 3X7 Phone: 807-548-4978

Fax: 807-548-4696

Niigonikaapaawiitang Nanadamowin, Family Preservation, Prevention & Training

810 Front Street Keewatin, Ontario POX 1C0

Phone: 807-547-2061 Fax: 807-547-2958

Dryden Location

53 Whyte Avenue Dryden, Ontario

Protection: 807-223-4953

Prevention, Niigoni & Family Preservation:

807-223-5118

AVAILABLE 24 HOURS

1-866-420-9990

WWW.AAFS.CA





